

# 2021 Annual Report

Get to know the activities we carried out during 2021!

**RACI**  
COOPERACIÓN QUE FORTALECE

# Content

Learn about the projects we carry out, the activities we do, how we are financed and who we work with.

1. Message from the Executive Direction

2. Our Main Work Priorities

Institutional Development

Advocacy

Articulation

Research

3. Administration and Finance

7. About RACI



# Message from the Executive Direction



Dear All,

Thank you very much for joining us for another year in our task of strengthening social organizations in Argentina and the region. In 2021 we faced, once again, new challenges related to the pandemic and its impact on the world. However, despite the adverse context, Civil Society has managed to adapt and reinvent itself: organizations have put into practice their creativity and resilience to continue carrying out their work, showing their relevance in this case, by contributing to reduce the impacts of the pandemic at a global level.

Countless actions were carried out to provide meeting, reflection and training spaces for more than 170 organizations from Argentina, Latin America and the Caribbean. We managed to grow in our work at a regional and international level: we became the first organization to act as host of AGNA, the Affinity Group of National Associations of CIVICUS, and we performed as sub-coordinators of the Latin American Hub of Innovation for Change. We also became a permanent partner of GlobalGiving and the Charities Aid Foundation (CAF), and joined TIFD, an initiative that seeks to reduce inequality globally. In addition, our research team conducted the Civic Perspective and Visible Diversity research, both at the regional level. We also continued with our work related to the co-management of different funds and capacity building, offering courses, workshops and seminars on different topics.

From RACI, we are committed to networking: it is the essential and fundamental tool that distinguishes us as a sector, which allows us to continue contributing to the social transformation of the country and the region through sustainable development. We hope that this new year finds us working together, managing to generate and maintain the conditions for an enabling space conducive to civil society.

**Guillermo Correa**

Director Ejecutivo, RACI

# Our Main Work Priorities



# 1. Convening

We strengthen the actions and impact of Civil Society Organizations, building on a culture of networking.



**22**

Civil Society Organizations have been incorporated into the Network by 2021.



**167**

Network members by end 2021

# Membership 2021



Membership Area

In the 2021 membership process, 22 new organizations joined RACI to promote their networking work. During the year, informative meetings and webinars were held for interested organizations. Together with Fundación León, we also organized an exclusive webinar for organizations in the North of the country.



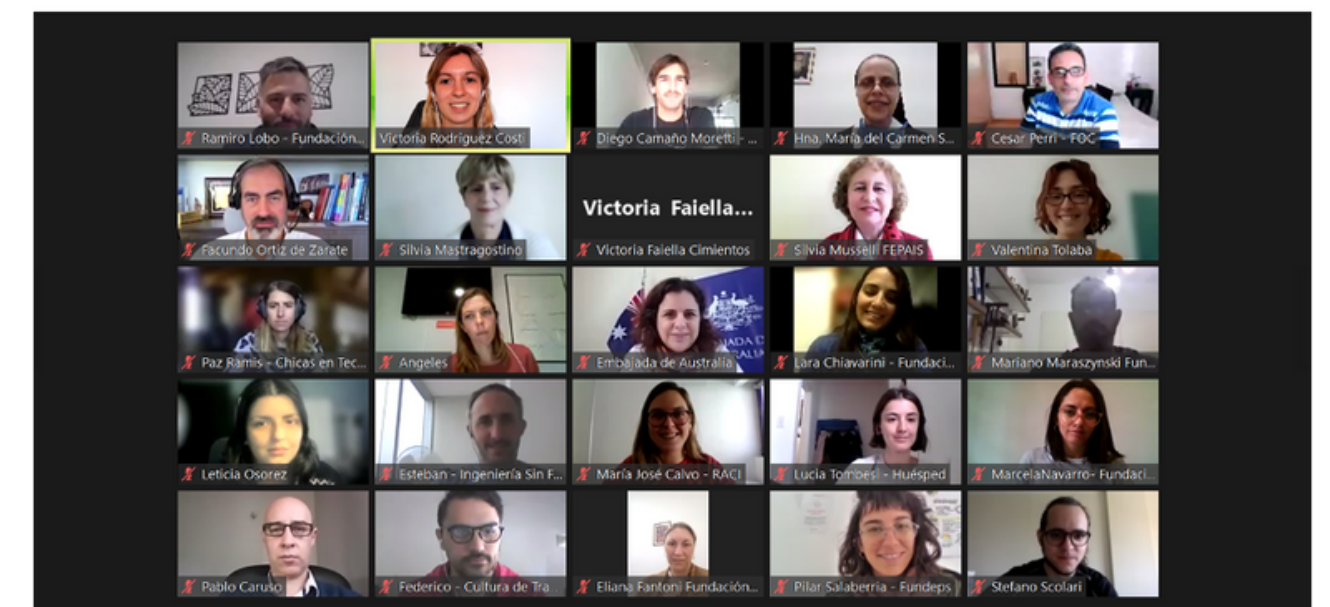
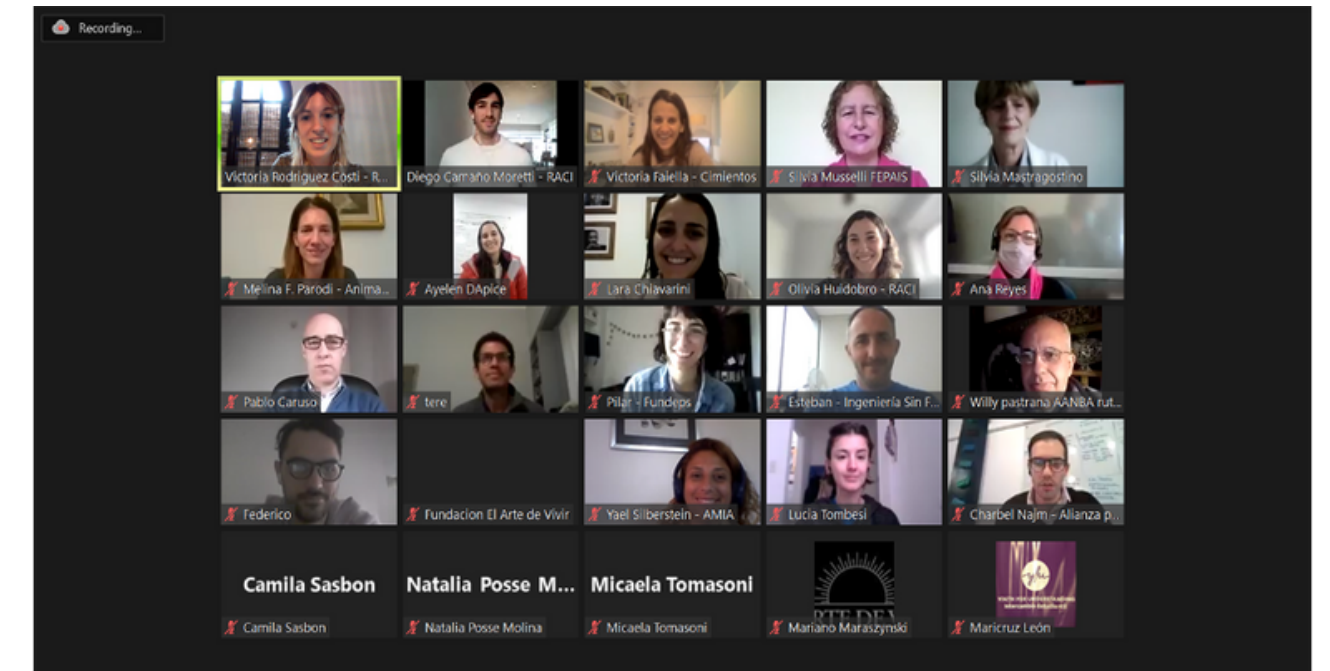
# Monthly Members Meetings

**11** Monthly Members Meetings

**35** Average attendees

**35** Guest Institutions

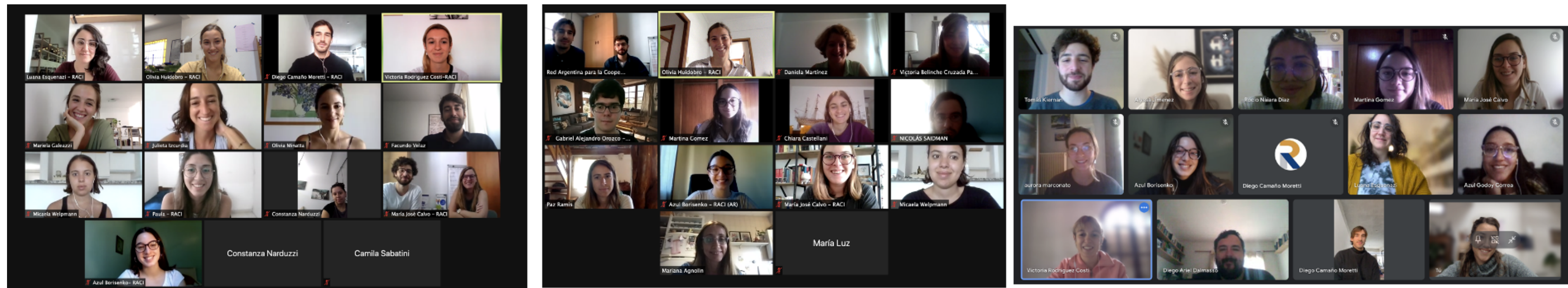
¡Thank you very much for joining us!



Membership Area



# Visiting Member Organizations



This year, we resumed our visits to member organizations in virtual format, together with RACI's team of volunteers. We thank the Center for the Implementation of Constitutional Rights (CIDC), Fundación Cruzada Patagónica and Fundación Simas for joining this initiative.



Membership Area

# Working Groups



At RACI we are constantly seeking to generate spaces to convene and strengthen the links within the network, listening to our members' interests. For this reason, since 2020, we began to create working groups on specific topics. That year, the Administrators Group was created, which continued to meet this year. Also, during 2021, two new groups were created: the Diversities Group and the Projects Group. The groups have a collectively co-created agenda to promote exchange and peer learning.

Administrators Group

5 meetings

Diversity Group

10 meetings

Project Group

2 meetings

Membership Area

# We accompany our members in processes



## **ACIJ – Generating Spaces for Dialogue to Facilitate Access to Justice**

We collaborated with ACIJ in the organization of a series of focus groups to map the main difficulties faced by migrants, people living in slums and children and adolescents in their access to justice.



## **Vivienda Digna – Generating More Diverse and Inclusive Organizations**

Three theoretical and practical meetings were held with members of the Fundación Vivienda Digna team. The objective was to generate spaces for dialogue and share good practices that would strengthen the Organization in terms of Diversity and Inclusion in order to achieve a more diverse and inclusive organizational culture.



## **Fundación Reciduca – Strategic Planning**

We accompanied Fundación Reciduca in their strategic planning process, using the methodology of planning according to changing scenarios.



**Membership Area**



# Exclusive Activities for Members



Panel de Reflexión  
Exclusivo para miembros y aliados

**RACI**  
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**Perspectiva  
Cívica**  
Latinoamérica y el Caribe

## Hablando del Sur

Desigualdades presentes y  
desafíos futuros para las OSCs



Luana Esquenazi  
RACI



Ayelén D'Apice  
La Nazarena



Gabriela Arrastúa  
TECHO Internacional



Marina Sala  
Fundación para la Democracia

Viernes 10 de septiembre de 10 a 11.30hs. por Zoom

## DIÁLOGOS RACI

### Ministerio Público Tutelar

6 de julio 9.30 a 11 hs.



Carolina Stanley  
Asesora General Tutelar del Ministerio  
Público Tutelar del Poder Judicial de CABA

Exclusivo para miembros

**RACI**  
COOPERACIÓN QUE FORTALECE

**MPT**  
Ministerio Público Tutelar  
del Poder Judicial de la Capital Federal

We held an event with Carolina Stanley, General Guardianship Advisor, in which the role of the Public Guardianship Ministry of the Judiciary of the City of Buenos Aires was presented, and we learned about its strategic axes and the specific and cross-cutting actions it carries out.

As part of our Civic Perspective Latin America and the Caribbean project, we took the opportunity to hold a panel discussion exclusively for members and partners to talk about current inequalities and future challenges for CSOs. Thus, from a Southern perspective, we asked ourselves how – and if – organizations should evolve in the face of the context of vulnerability in the region.

**Membership Area**



# We Have a New Website!



We invite you to visit it:  
<https://raci.org.ar/>

In addition, we created an exclusive space for our members, where they can find and filter daily calls and opportunities, exclusive material and much more!



Membership Area

# New Alliances



RACI has been selected to host the coordination of AGNA, the Affinity Group of National Associations of CIVICUS, which brings together national associations and regional Civil Society platforms around the world, with the objective of fostering greater cooperation. This alliance is a unique opportunity to further deepen networking, and to deepen the articulation with strong and effective international networks.



After a successful campaign during the month of April in the framework of GlobalGiving's 2021 Accelerator, RACI has become a permanent partner of this organization. This achievement was the result of raising more than US \$5,000 from 60 different donors for our organization's fund. Thank you very much to all those who supported us!



In October 2021, RACI joined the international network known as CAF Global Alliance. RACI formed a strategic alliance with CAF America in October 2021 so that member organizations of the Network could have the opportunity to be selected by major U.S. donors and become recipients of funds for the pursuit of their missions and activities.

# Innovation for Change



Innovation for Change (I4C) is a global network of people and organizations who connect, partner, and learn together to defend and strengthen civic space and overcome restrictions to our fundamental freedoms of assembly, association, and expression. RACI, together with Grupo Faro (Ecuador), Jóvenes contra la Violencia (Guatemala) and Alianza ONG (Dominican Republic), lead the Hub for Latin America and the Caribbean, one of the seven regional Hubs around the world.

During 2021, we carried out different activities for CSOs, related to sustainability, transparency and accountability and enabling environment. As a network, the Hub advocates for a strong and conducive enabling space, with the objective of ensuring that civil society organizations can operate in an environment that facilitates and respects their rights as actors in the region's development.



## 2. Institutional Development

We seek to contribute to the strengthening of the organizational structure and the professionalization of the social sector.



**41**

Projects Funded



**+375.000 USD**

Allocated to Civil Society Organizations



Capacity building

**+28**

Training instances carried out

**+10**

Events and laboratories held

**+1300**

CSO Participants



# Resource Mobilization



We collaborate with the allocation of resources to Civil Society in Argentina and the region.



## 25 Countries

in Latin America and the Caribbean have been reached by our work.

## 971 Proposals

were received and evaluated by our team.



We co-managed

## 7 Funds

## 41 Projects

were financed with our support





# Resource Mobilization

Open funds in 2021

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Earlier this year, we launched a fund for organizations working to strengthen Civil Society through innovation.

## Innovation Fund 2021



**154** proposals received.

**21** Countries of the region

**50.000 USD** mobilized to the Civil Society.

**5** selected organizations.

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# Resource Mobilization

Open funds in 2021

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With the support of the Karelsie Foundation, 5 projects of RACI member organizations were financed.

**47.750 USD** mobilized towards Civil Society.

**5** selected organizations:

Asociación Civil por la Igualdad de la Justicia – ACIJ

Fundación Brincar

Manos Abiertas

Asociación Civil de Ayuda al Ciego – ASAC

Voy con Vos

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**Karelsie  
Fund  
2021**







# Resource Mobilization

Open funds in 2021

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## Embassy of New Zealand Fund for Argentina and Paraguay 2021



In October 2021, the ninth call for applications for the Embassy of New Zealand in Argentina and Paraguay 2021-2022 Fund opened. The Fund supports small-scale, short-term community projects that contribute to increasing the well-being of a community.

**269** applications received and evaluated.

**4** thematic lines financed:

Economic and Social Inclusion, Climate Change and Resilience, Gender Equality and Community Development (particularly indigenous and rural).

Results will be shared in March 2022.

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# Resource Mobilization

Open funds in 2021

In November 2021, the fifth call of this fund, which supports sustainable development in developing countries, opened in order to reduce poverty and contribute to a safer, more equitable and prosperous world.

**278** applications received and evaluated.

**8** countries of the region.

**6** thematic lines financed:

Community Development (particularly indigenous and rural), Climate Change and Resilience, Sustainable Development and Agriculture, Education, Migration and LGBTQ+ Communities.

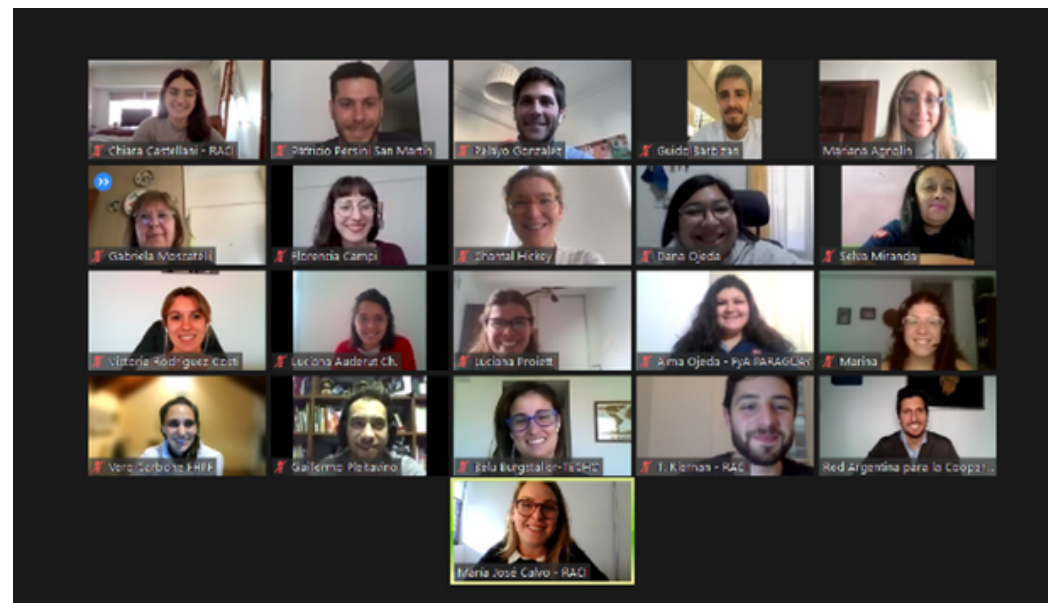
Results will be shared in March 2022.

**Embassy of New  
Zealand Fund for  
Mexico 2021**



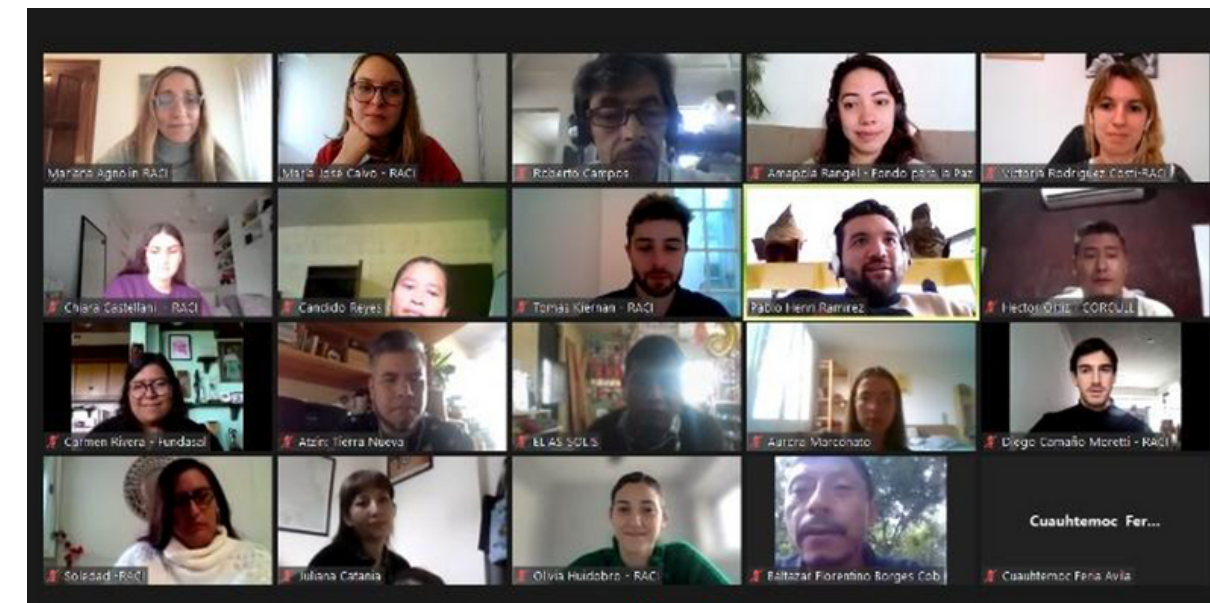
# Closing of the 2020 – 2021 edition of the New Zealand Embassy Funds in Argentina and Mexico

Presentation by the winning organizations of the projects carried out and results obtained, accompanied by representatives of the New Zealand Embassies in Mexico and Argentina.



## Argentina and Paraguay

4 organizations funded  
+77,000 NZD mobilized to CSOs



## Mexico and Central America

8 organizations funded  
+143,000 NZD mobilized to CSOs



# Capacity building

Workshops, seminars and training 2021



**+490**

applications received in two open calls

**22**

countries of the region

**+180**

selected organizations

It was a free and open cycle.

We were joined by



We thank the organizations that joined as panelists in the workshops: Chicas en Tecnología, Habitat para la Humanidad Argentina, Jabad Argentina, Fundación León, AMIA, Cimientos, REDECIM, AGNA, Asociación Conciencia.



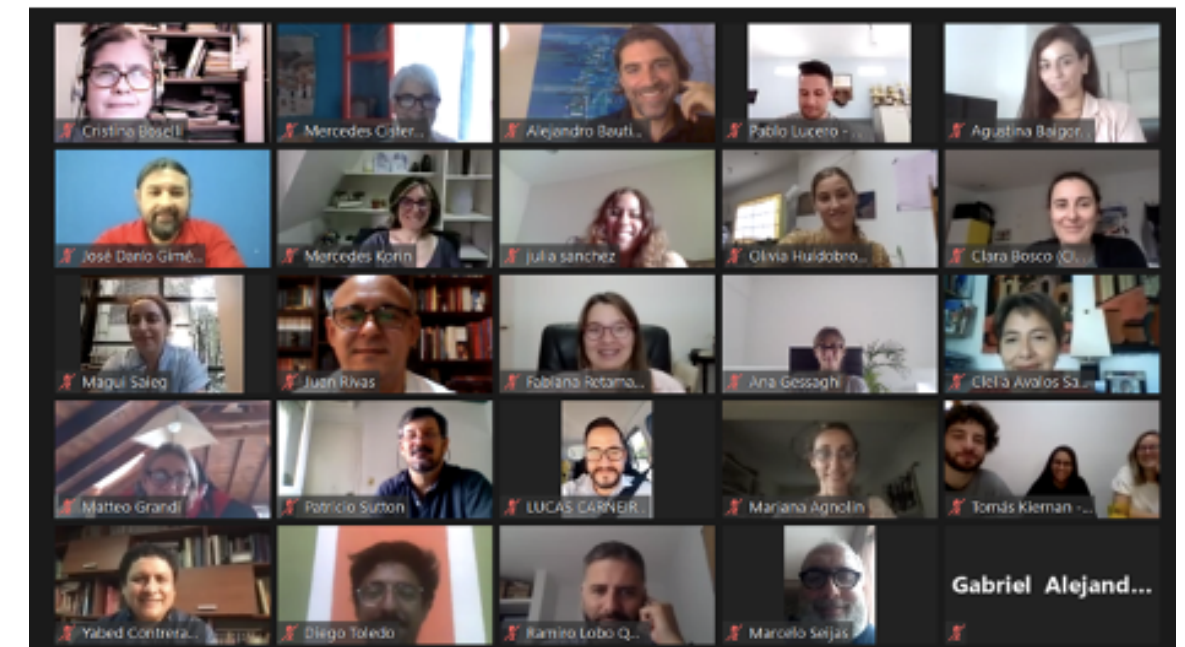
# Capacity building

Workshops, seminars and training 2021



## Southern Cone Innovation Labs

In March 2021, we organized an Innovation Lab for organizations in the Southern Cone, working on the theme "Strengthening transparency in the access and management of resources from different sectors, in the face of the Covid-19 Crisis".



**10** teams made up of CSOs and activists.

**3000** USD as seed money for the winning team.



We were joined by



# Capacity building



## Workshops, seminars and training 2021

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The RACI team organized four internal training webinars for members and allies of the network on different topics. These were co-financed by the European Union.



# Capacity building

## Workshops, seminars and training 2021

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With the support of the European Union, open courses and seminars for organizations were also organized this year:

Trainings and seminars within the framework of Sociedad Civil en Red:

- Leadership in Civil Society Organizations.
- Volunteering: Experiences, strategies and resources on volunteer work in CSOs.
- The Access of Social Organizations to International Cooperation.

Course on Resource Development in Social Organizations.





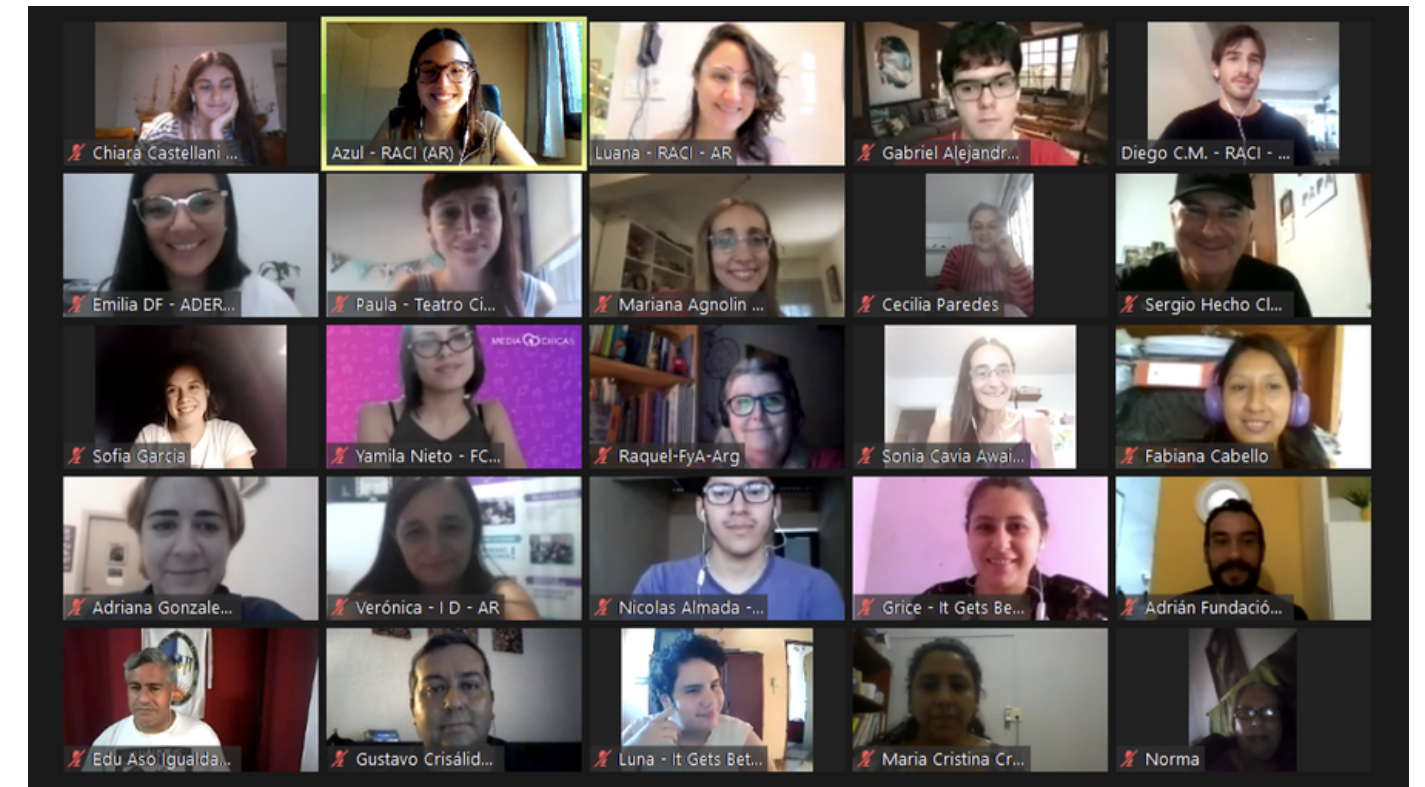
# Capacity building

Workshops, seminars and training 2021



## Reflection Seminar on Diversity and Inclusion for Organizations in Argentina and Paraguay

With the support of the Canadian Embassy, we organized a Diversity and Inclusion workshop for organizations from Argentina and Paraguay. The event lasted two days. On the first day, a reflection seminar was held to share best practices. On the second day, we had the participation of a panel of experts who addressed the topic from different areas.



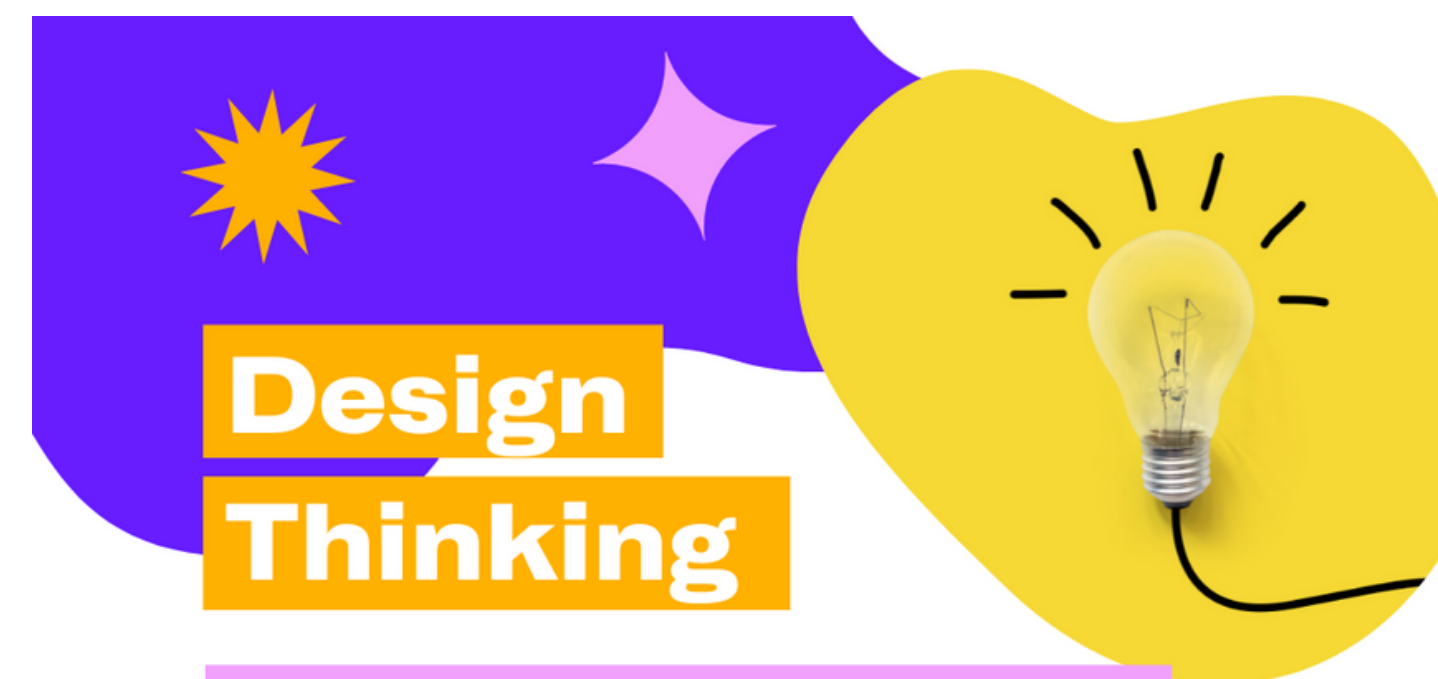
# Capacity building

Workshops, seminars and training 2021



## Design Thinking – Cycle of Innovation Workshops for CSOs

Together with Banco Galicia, we developed a training cycle in Design Thinking through three meetings in which 30 CSOs participated. The workshops had a theoretical-practical content and work teams were formed between people from different organizations to encourage networking.



Ciclo de talleres de innovación para OSCs



**4, 11 y 18 de agosto**  
**9 a 12hs**

Cupos limitados.

Se entregan certificados de asistencia.

Más información en las **bases y condiciones** del programa.

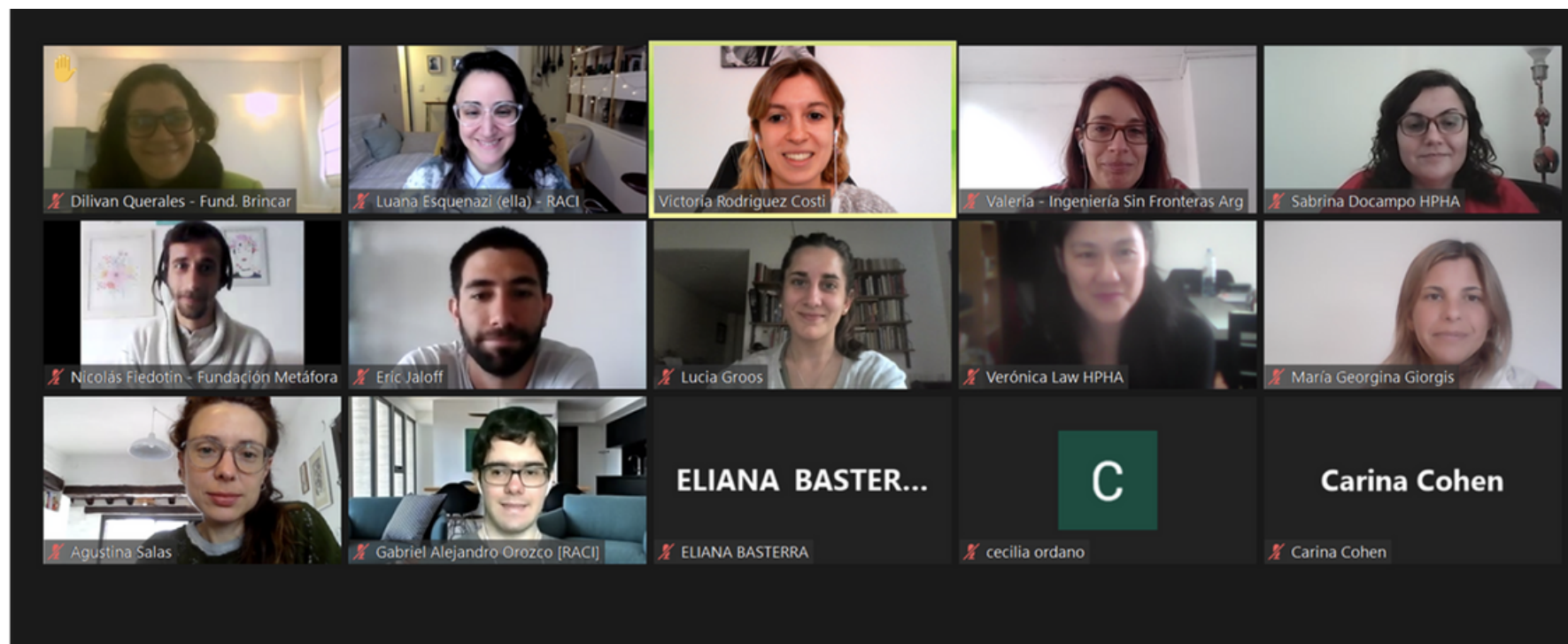


# Capacity building

Workshops, seminars and training 2021



## Accountability – Towards dynamic accountability focused on key audiences



With the support and within the framework of the regional initiative *Rendir Cuentas*, we organized a series of theoretical and practical meetings with the objective of improving the capacities and practices of civil society organizations for dynamic accountability.



# Trainings Attended by Our Team

- I4C Design Thinking for Civil Society: As part of RACI's participation in Innovation for Change, members of the team attended a training course on Design Thinking for Civil Society Organizations.
- Course on Design Thinking Methodology: Some members of the RACI team participated and completed the diploma course in Design Thinking methodology for the development of prototypes of innovative ideas in the framework of the Innovation Labs program, provided by the Wakeup Brain Academy consulting firm.
- April 2021 Accelerator Training Global Giving: RACI attended Global Giving's four online training webinars for Accelerator participants.
- Deliberative Democracy Exchange – Kettering Foundation: The Kettering Foundation accompanied the RACI team in training in the methodology of deliberative democracy for the promotion of participatory spaces.



# 3. Impact

We work to generate and keep an enabling space conducive to Civil Society.



5

Campaigns carried out



66

Events held



Meetings

**+400**

Meetings with organizations

**+200**

Meetings with cooperation agents and international organizations

**+110**

Meetings with private sector

# C20



We continue to participate in international spaces for advocacy on Civil Society issues, such as the C20 (Civil 20). This year, under the presidency of Italy, we participated in the discussions and in the elaboration of the final communiqué of the working group on the 2030 Agenda and Sustainable Development.

In addition, together with the C20 organizers, we held an event within the C20 summit, entitled "Civic Space Restrictions in the Age of COVID: Why Democracy is at Risk", which featured panelists from international organizations such as CIVICUS, ICNL, Balkan Civil Society Development Network and VANI India. The main objective of the event was to reflect on the current situation of the enabling environment for Civil Society Organizations and to discuss the restrictions that have been imposed by States around the world in response to the Covid-19 pandemic.

In addition, we continued to actively participate in the Civil Society affinity group within the framework of the G20, discussing issues as necessary for the sector as the enabling environment, including it as one of the points within the final communiqué that was delivered to the G20 leaders.

# Rebuilding for Good



This project, promoted by CIVICUS, consisted of analyzing strategies for organizations to work with governments, as well as beginning to lay the groundwork for a sectoral advocacy agenda and working group.

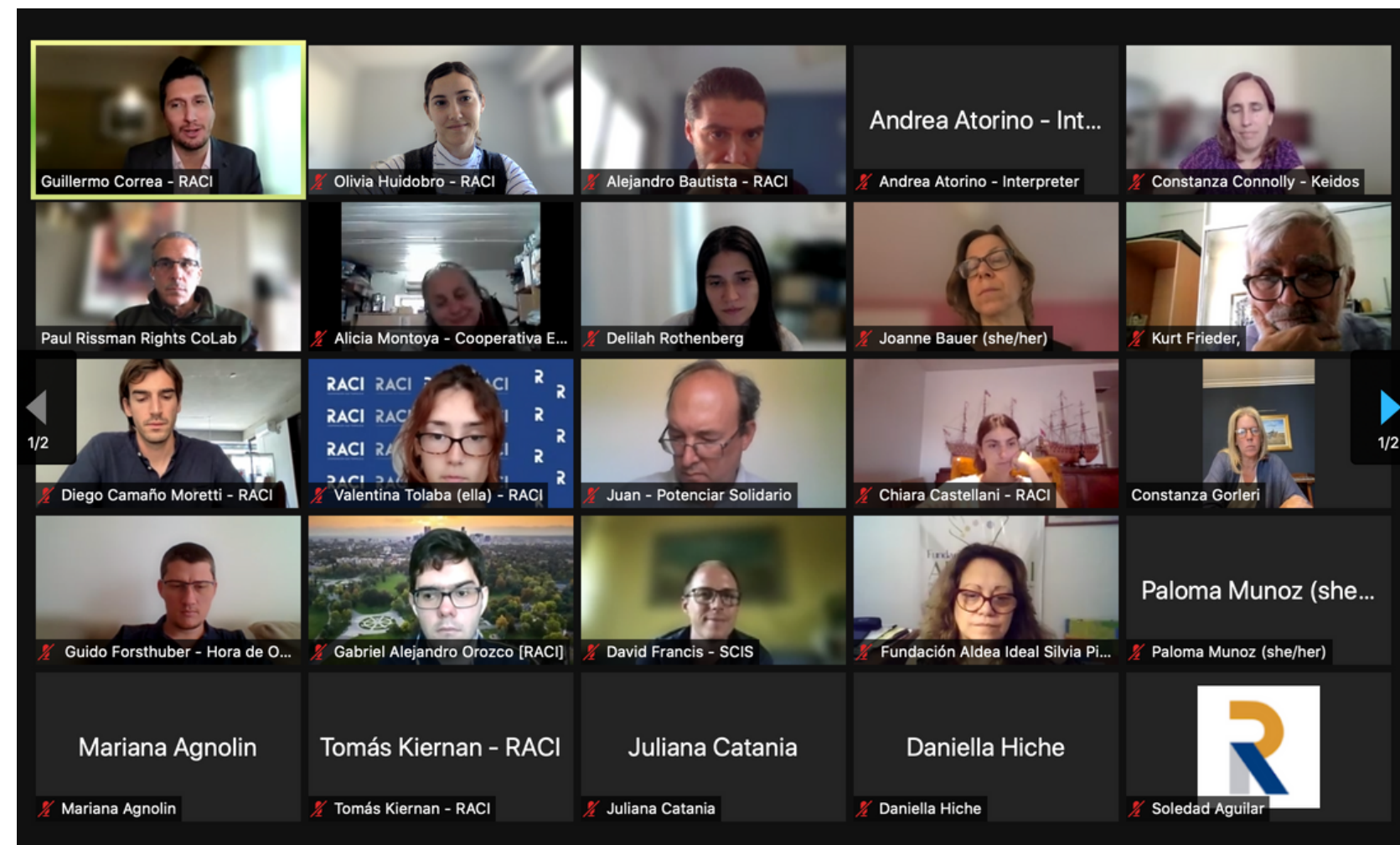
More than 20 people participated in two different focus groups, representing different stakeholders, such as organizations, the State, academia, the private sector and cooperation agents. Afterwards, we held an open unconference to think about the best advocacy strategies for CSOs.







# TIFD: Seeking to reduce inequalities



RACI, together with Rights Colab, PDI and SCIS, are co-creating TIFD, the Taskforce on Inequality Related Financial Disclosures. This initiative seeks to reduce inequality in the private sector by providing guidance, targets and metrics for companies and investors to manage their impacts on inequality.



# Civil Society and SDGs: Contributing with the 2030 Agenda



Within the framework of the 6th anniversary of the SDGs, we held an event to discuss the status of the 2030 Agenda in Argentina. In addition, we dealt with topics such as the perspective of private donors on the importance of linking the SDGs by the third sector, and the tools that allow better accountability in the fulfillment of the 2030 Agenda.



Pacto Global  
Red Argentina

**+350**

registered participants.



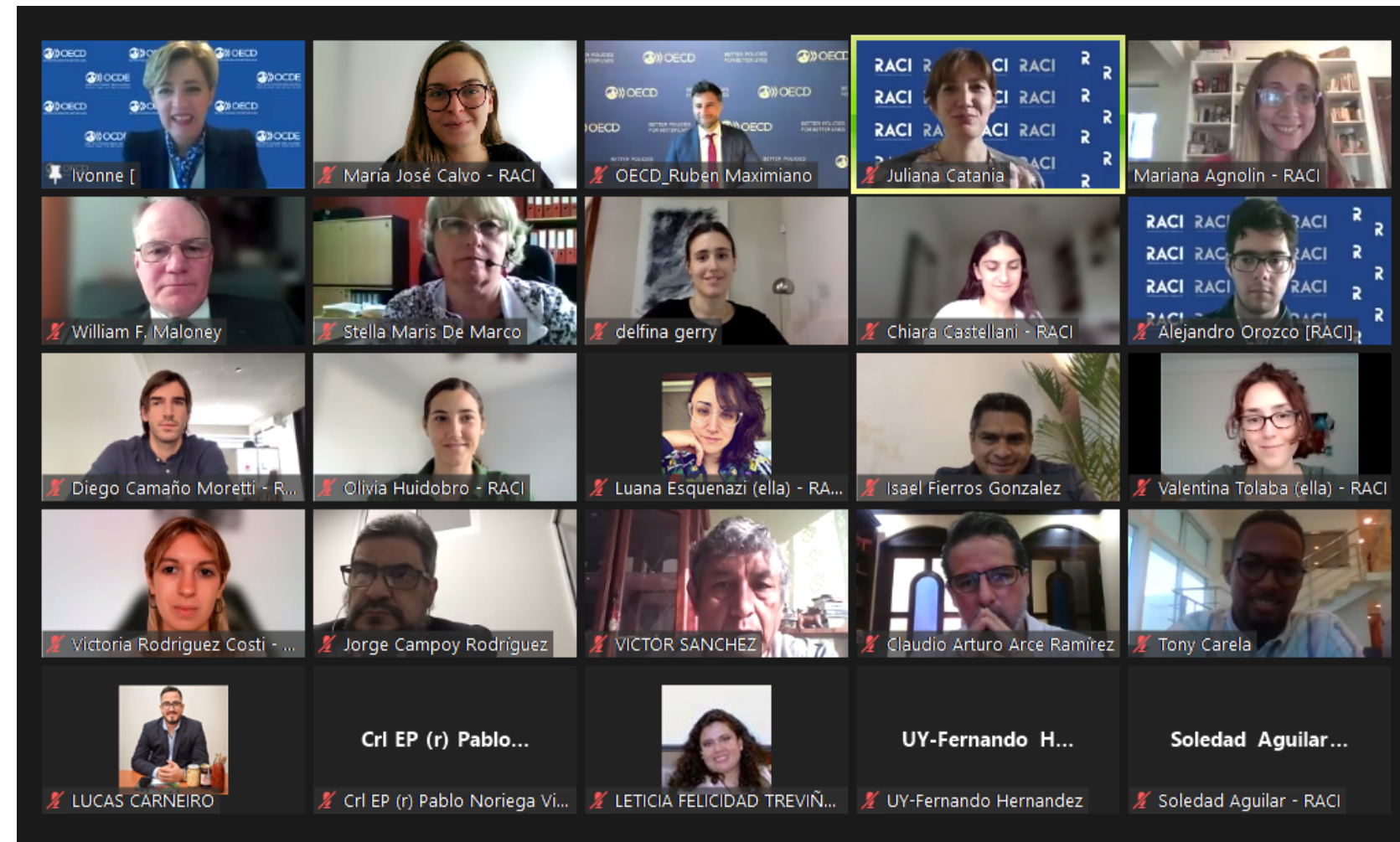
# Sociedad Civil en Red



From Sociedad Civil en Red, a space made up of RACI, the GDPE, FEDEFSA, Red Encuentro, Red Banco de Alimentos and the Foro del Sector Social, we are working on the Better Rules for Social Organizations campaign, so that organizations can have a adequate tax and labor framework, based on simple rules and free procedures.



# Post Covid-19 Scenario: Ensuring Equity in Recovery



In anticipation of a post-pandemic future, RACI, together with the OECD and the World Bank, held a webinar to reflect on new post-COVID-19 scenarios, the challenges facing the region and the next steps to ensure equity in recovery. The event focused on the resilience of some sectors in the face of the pandemic.





# Meeting with the British Ambassador, Kirsty Hayes



After almost two years of pandemic, we held the first face-to-face meeting between the new British Ambassador, Kirsty Hayes, Civil Society Organizations and other stakeholders linked to sustainable development, taking this opportunity to talk about the challenges we had to face as a sector in the last time and about the horizon of new possibilities approaching in 2022.





## 4. Research

We produce data, generate tools and disseminate relevant information for Civil Society.



**+1400**

Surveys completed



**33**

Participating countries in the  
region



**22**

Focus groups conducted

# Introducing Civic Perspective



**PERSPECTIVA CÍVICA**

Investigación para la incidencia en tiempos de Covid-19

10 de marzo, 9.30 a 11 hs (ARG)

 <p><b>Anabel Cruz (Ella)</b> Instituto de Comunicación y Desarrollo (ICD), Uruguay / Iniciativa Regional Rendir Cuentas</p>	 <p><b>Tamar Hahn (Ella)</b> Centro de Información de las Naciones Unidas (CINU), Buenos Aires</p>
 <p><b>Gabriel Berger (Él)</b> Centro de Innovación Social / UdeSA</p>	 <p><b>Orazio Bellettini (Él)</b> FUEGOS / Grupo FARO (fundador), Ecuador</p>
 <p><b>Pilar Arcidiácono (Ella)</b> CONICET / UBA</p>	<b>Presentación + Panel</b>

In March 2021 we held an event to present our latest publication, *Civic Perspective: Research for advocacy in times of Covid-19*, where we had the participation of a panel of leaders from the region.

After the hard context that the sector went through, we took this opportunity to talk about the ways in which social organizations adapted to continue working with the communities they support.



## Perspectiva Cívica

Latinoamérica y el Caribe

## Ongoing Publications

In 2021, RACI accepted the challenge of broadening the scope of its perception survey in order to generate a regional version. With the support of the Innovation for Change LAC Hub, RACI carried out the Regional Civic Perspective study with the intention of gaining a deeper understanding of the region's Social Organizations – their conditions of emergence and possibility, their main challenges and strengths – in Latin America and the Caribbean, in the form of a cartography.

With an epistemological anchorage in the Polyphonies of the South, the survey was available in 4 languages (Spanish, English, French and Portuguese) for 34 countries in the region. We are currently working on the digital version of the publication.



# DIVERSIDAD —IN—VISIBLE

## Ongoing Publications

Visible Diversity is an invitation to carry out a collective reflection on how social organizations are doing in terms of diversity throughout the Latin American and Caribbean region. The study, a research proposal for advocacy, is based on and gathers the concerns, questions, debates, analyses and reflections on diversity in social organizations that were raised throughout this year by our member organizations in the Diversity Working Group of our network. Through a self-administered survey, we seek to analyze what are the main challenges of diversity in social organizations today. We are carrying out the field work and the diagram of the publication.





# Administration & Finance

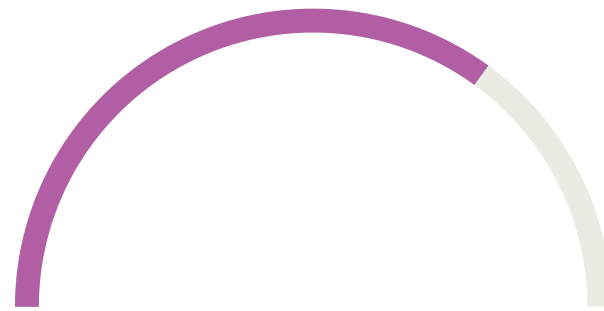
# Our projects in figures



55

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Proposals submitted



38

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Projects  
approved

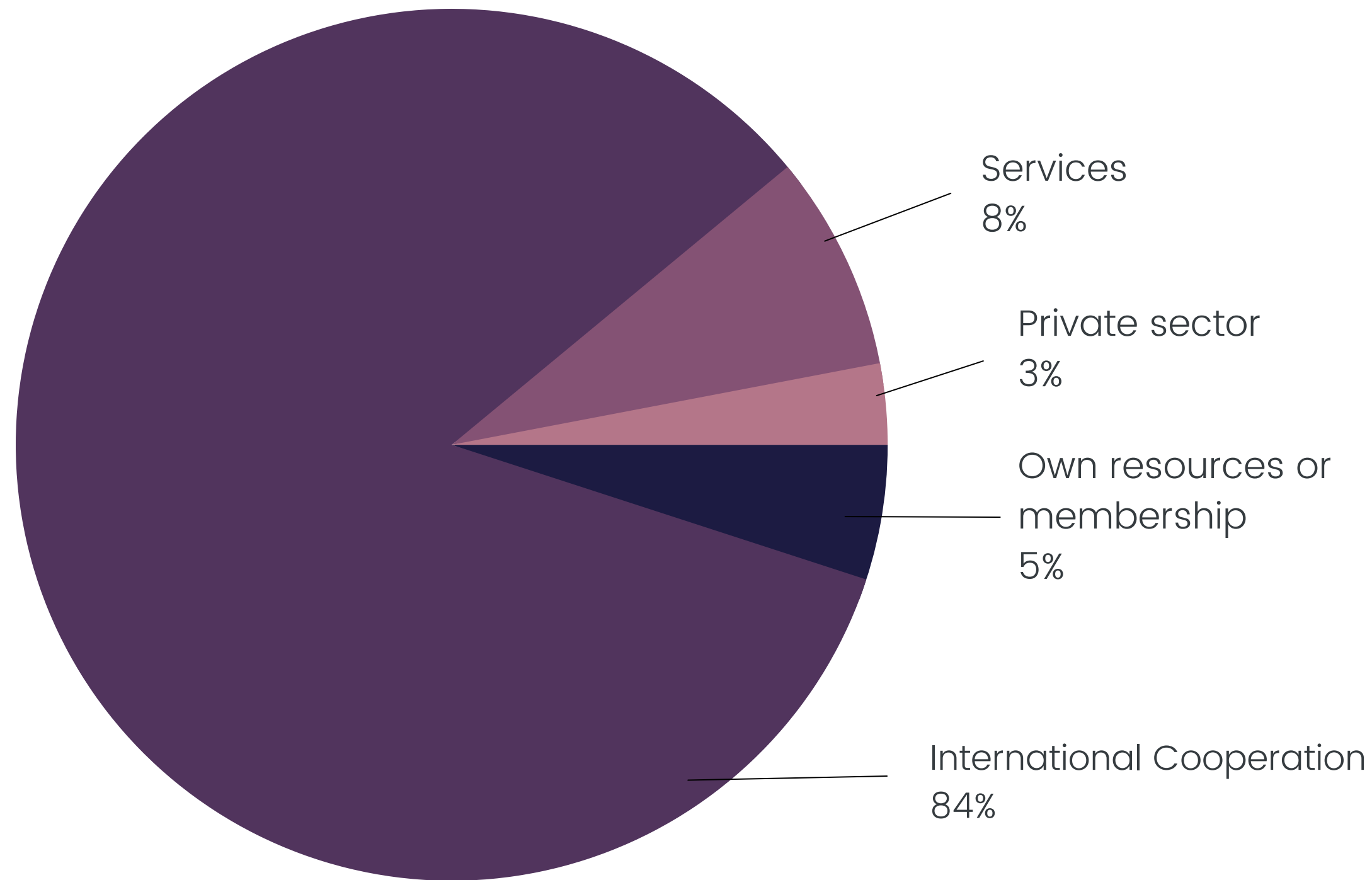


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Proposals pending  
resolution

# Origin of funds by source



RACI's balance sheet closes on December 31, 2021 and the balance sheet submitted and approved by the corresponding authorities will be uploaded in July.

# About RACI



# Our Team



**Guillermo Correa**

Executive Director



**Juliana Catania**

Deputy Director



**Luana Esquenazi**

Research Director



**Mariana Agnolin**

Institutional Development and  
Projects Director



**Soledad Aguilar**

Administration and Finance



**María Jose Calvo**

Projects Coordinator



**Victoria Rodriguez  
Costi**

Membership Area Coordinator



**Olivia Huidobro**

International Liaison and  
Communications



**Diego Camaño  
Moretti**

Membership Area Officer

# Our Team



**Chiara Castellani**

Research and Projects  
Assistant



**Tomás Kiernan**

Research and Projects  
Assistant



**Azul Borisenko**

Executive Assistant



**Valentina Tolaba**

Executive Assistant



**Alejandro Orozco**

Institutional Assistant and I4C



**Alejandro Bautista**

Senior Advocacy Advisor



**Daniella Hiche**

AGNA Coordinator



# Our Members



# Our Members





# Local Strategic Allies



# Regional Strategic Allies



# Foreign Foundations



# Networks



# Multilateral Organisms



## Projects



# Foreign Representations

Canada



U.S. EMBASSY  
ARGENTINA



Reino de los Países Bajos



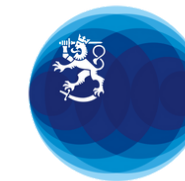
Embajada Británica  
Buenos Aires



Embajada de Australia  
Argentina



EMBAJADA DE BÉLGICA



RÉPUBLIQUE FRANÇAISE

EMBAJADA DE  
**BRASIL**  
BUENOS AIRES



Embajada  
de la República Federal de Alemania  
Buenos Aires



EMBAJADA DE SUECIA



Embajada de  
Suiza





# Universities



# Local Partners and Special Thanks To



**¡Thanks for joining us!**

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